Japan

An opportunity to make an impact in the U.S. Market

Presented to:

Tokyo Metropolitan Government, Advisory Board Concerning Tourism

Susan H. Roos February 7, 2017



This may be one of the most critical junctures in Japan's quest to boost its position as a top tourist destination, and to develop initiatives that will open Japan's door to an increasing number of foreign western tourists.

The Japan brand has a **tremendous opportunity** to reach millions of Western visitors.



Japan set a goal of 20M tourists by 2020. Due to a number of factors, Japan has surpassed the goal of 20M four years early. The new goal is 40M by 2020. In order to met this goal, Japan has to take some needed steps.

The Olympics is an opportunity to create sustained tourism growth





London mounted a 4-year coordinated campaign

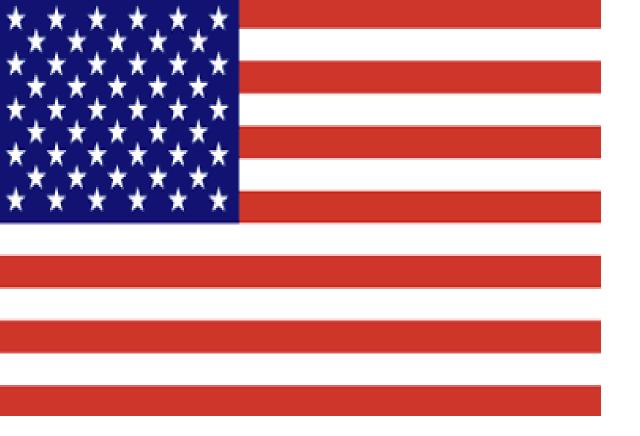


According to McKinsey Study success due to:

- A public-private partnership (PPP) to drive the initiatives
- Meticulous planning
- Large scale marketing strategy
- Internal communication and collaboration among the governing bodies

The stage is set...

... but to capture the opportunity, the brand strategy and its execution must be right.



While JTA and JNTO have been wildly successful in attracting the Asian market, we believe there are many opportunities to strengthen the Japan brand in the United States.



Most top tourist destinations are diversified

However, in Japan, East Asians account for 72% of the international tourists each year.

McKinsey Study

The Japan brand is missing opportunities in the U.S.

The U.S. market is being romanced by China,
Taiwan, Hong Kong, Thailand, Malaysia,
India... but not by Japan

 By September 2016, U.S. visitor arrivals to Japan were at only 1M. We believe this is only a fraction of the true potential.

 A preliminary review of the Japan brand communications landscape as it relates to U.S. (and other) English speaking visitors may reveal some key reasons...

...relevancy

Past campaigns and initiatives have sometimes communicated messages

in the *wrong* language,

with the Wrong content...

... resulting in

sub-optimal impact











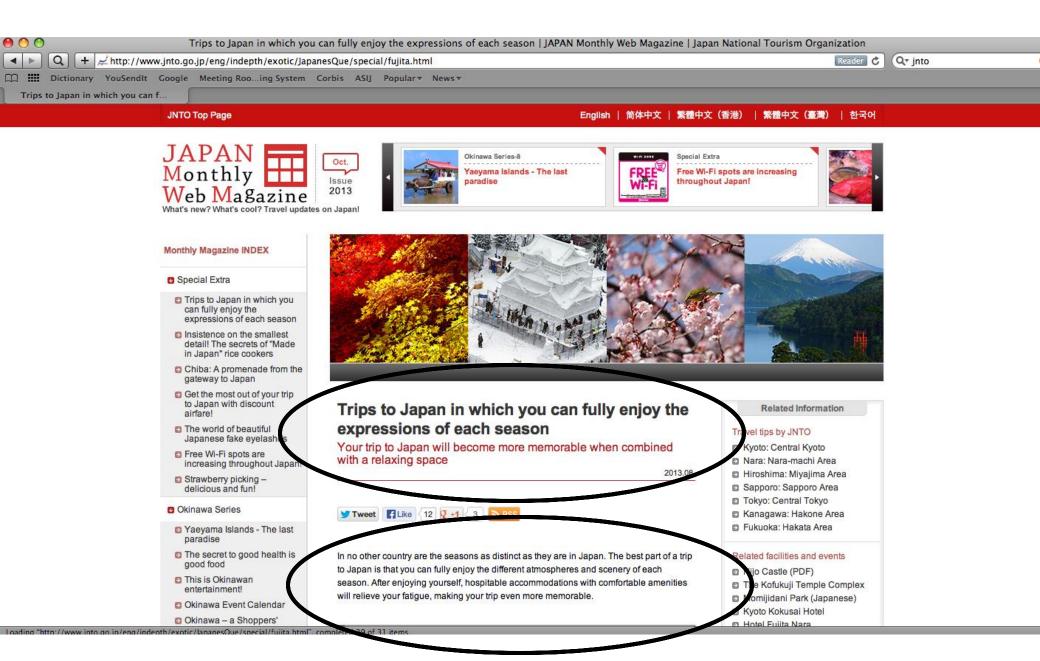
The Most Beautiful Villages in Japan: website in mostly in Japanese

Studies have shown that many US tourists are surprisingly unaware of the Japan's major tourism assets... such as Nikko, Kamakura, Ise....



Rather than information which is both **useful & aspirational**, content on communication channels is **missing** or sometimes **confusing** and **uninspiring**...

Featured copy and imagery can be **oversimplistic**, **cliché**, and **unnatural**.



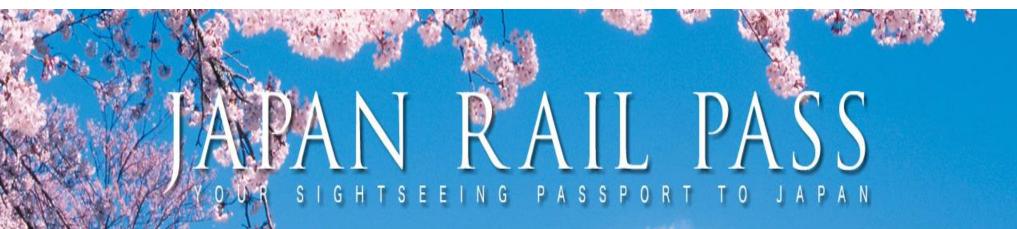
Text is not native level English: over simplistic

As a result, the communication can perpetuate the **inaccurate stereotypes** of Japan as a country that...

... is very confusing to get around in, expensive, and too overwhelming of a destination



Reinforced by inaccessibility – rail passes, exchanging money, etc.



JAPAN RAIL PASS, a joint offering of the six companies comprising the Japan Railways Group (JR Group), is the most economical means of travelling throughout Japan by rail.

... where people don't speak English, and are not welcoming towards foreigners





On the whole, past communications have perpetuated a **one-dimensional** image without creating affinity for "modern Japan"...

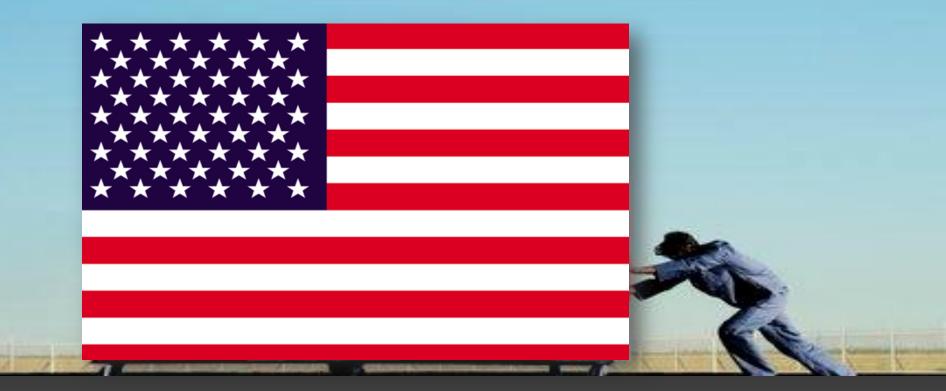


...thereby not reinforcing the perception of Japan as one of the worlds

most desirable

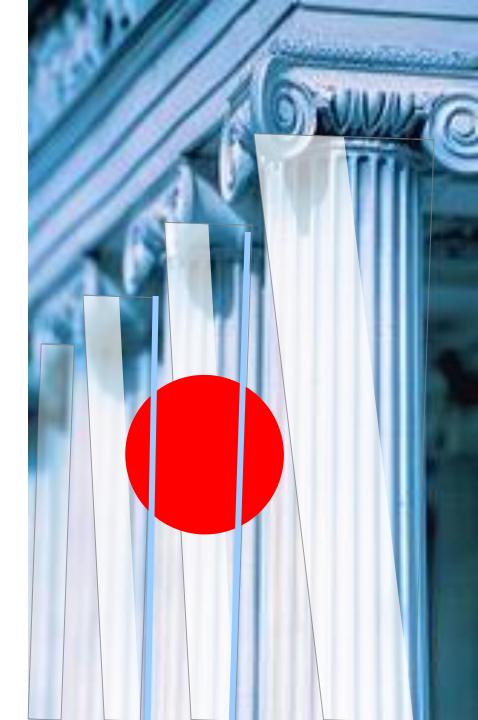
vacation destinations.

To increase US interest to visit Japan, a shift has to occur.



What is required ...

Revitalizing the Japan brand for the U.S. market



To do so, the following must be answered:

What is Japan today? and Why is it appealing to the U.S. market?

Japan obviously has strong awareness...

... based on its portrayal in **popular** western movies...



...and on increasing international recognition of prominent Japanese authors, directors, pop artists...

Murakami Haruki

Takeshi Kitano

Murakami Takahashi



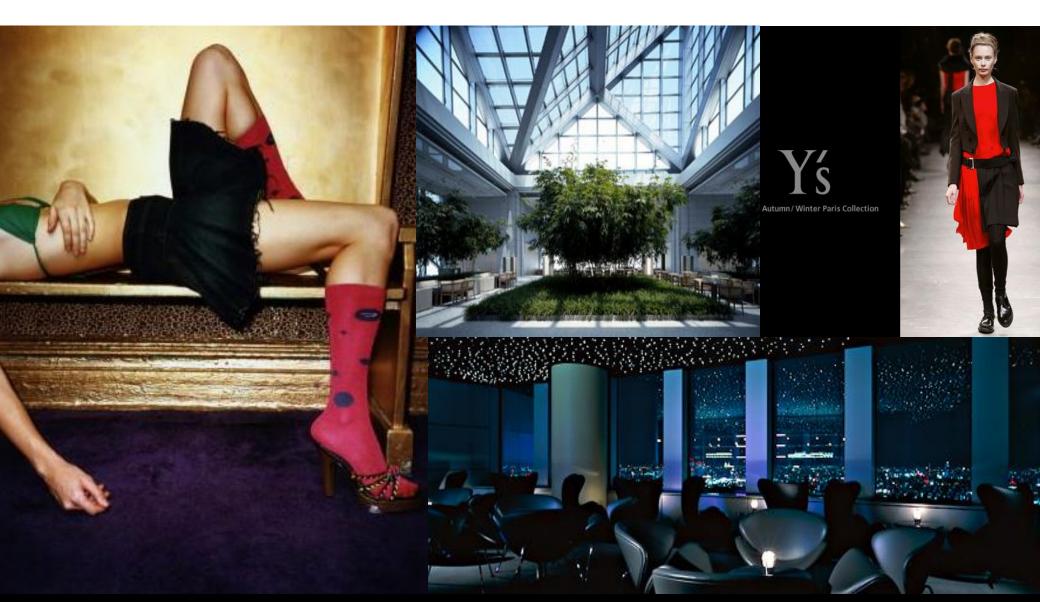
...and on increasing international recognition of prominent Japanese fashion designers, musicians & architects.



A Japan revitalization campaign can leverage these existing images, but must go beyond the clichés and stereotypes to portray Japan accurately and aspirationally. The ideal communications strategy therefore should combine the existing images of the exciting modern and fascinating traditional face of Japan:



...a mecca for fashionable clothing, bars & restaurants...

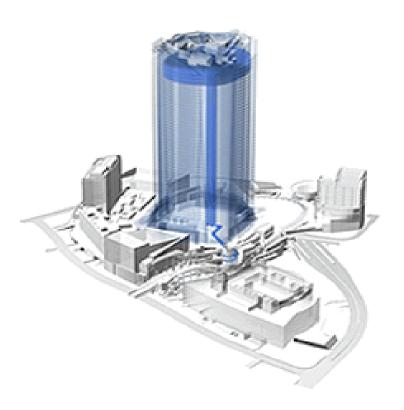








...with state-of-the-art architecture...





with the best service...

...both high tech and high touch













































The varied and complex elements of the Japan brand are powerful assets...



Japan is DIVERSITY unparalled



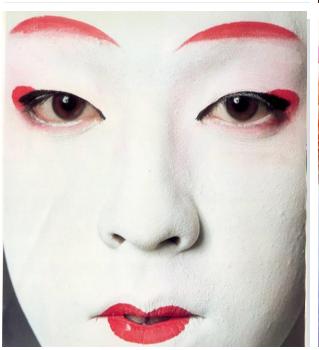
It remains at the cutting edge and compares favorably with anywhere else in the world.

Old and new ...



Modern and Traditional.







• Japan is STIMULATING for the senses.





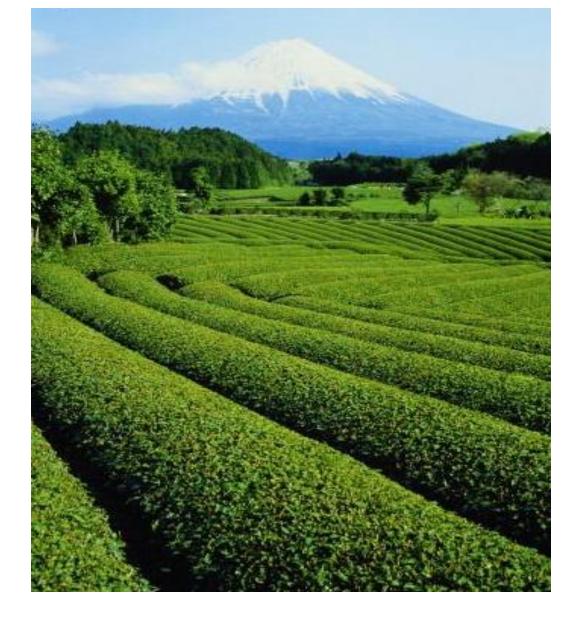
Japan has an **abundance** of activities to **STIMULATE** all senses from its exciting and endless **nightlife**...

to its numerous theatres,





...to its amusement parks, game centers and sports activities



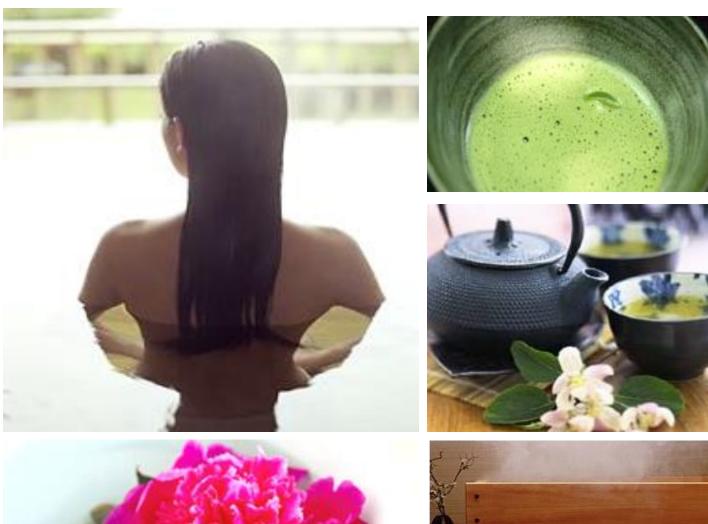
...and its stunning countryside.

Japan is unbelievably INSPIRING











In Japan basic routines center around satisfying body, mind, and soul...









Relax in an ONSEN or...

Enjoy a **shiatsu** massage or...



Indulge in a **Culinary** feast.



Japan is **DIVERSITY** unparalleled, **STIMULATING** for the senses, and unbelievably **INSPIRING**.

The Japan brand promise is compelling...





So how can we communicate these messages in order to shift the U.S. view of Japan?



By starting with the development of a brand revitalization strategy, defining the brand proposition, personality, and key messages to serve as the **roadmap for communication** of the brand going forward...

...followed by execution via an integrated, multi-dimensional communications strategy, which is proactive and ongoing executed across the channels of advertising, web, events, and PR. But first... to create a meaningful and impactful revitalization, it is critical to involve people who truly understand...

JAPAN & the U.S.

... the strategy must be one which says exactly what it means in a way which resonates with the target, and is easy to understand and to remember...

Key Take-Aways

- Embark on a new Targeted Marketing Campaign; utilizing digital innovation, online marketing and social media
- Work with Tourism Stakeholders within Japan
- Work with Tourism Stakeholders outside Japan
- Create a Public Private Partnership to collaborate and reinforce the Japan Brand
- Learn from Best Practices World Wide



Thank You !