Rationale for the Creation of this Plan

- The tourism industry has been gravely affected by the spread of COVID-19, creating the need for increased support for groups and businesses that are affected by the societal changes caused by the pandemic. Greater progress is needed to improve sustainable growth in the tourism sector.
- The implementation of this plan will establish a clear course of action for reopening the tourism industry in Tokyo, reestablishing the industry's growth trajectory in order to achieve the goal of PRIME Tourist City Tokyo to become the world's topmost destination for tourism.

Fundamental Concept

Reopening of Tourism & Sustainable Recovery

Implementing the policies of this plan is not about going back to life before the pandemic. Its goal is the restoration of the vitality of the tourism industry and using this growth to enrich the lives of the city's residents and regional communities through sustainable growth.

Present State of Tourism

- ▶ Shift toward destinations/activities that avoid the "Three C's".
- ► Realizing a stronger digital society.
- ► Increased global interest in sustainable tourism.

Project Period

April 2022 to March 2023

3 Initiatives and 7 Policies

The development of seven policies based on three initiatives to help realize the fundamental concept of this plan.

Initiative 1: Reopening of the Tourism Industry

Policy 1: Management support for tourism-related groups and businesses Policy 2: Reopening of domestic tourism and implementation of domestic and international PR campaigns Policy 3: Creation of facilities/infrastructure that will ensure all tourists enjoy their visits

Initiative 2: 'New Tourism' in Response to Societal Changes

Policy 4: Promotion of digital tourism Policy 5: Improved investment in Tokyo's many tourist attractions and implementation of a new style of tourism

Initiative 3: Promoting Sustainable Tourism

Policy 6: Promotion of regional tourism aligned with the goals of regions and residents Policy 7: Strengthen infrastructure to promote sustainable

growth of the tourism industry

Promoting MICE Tourism

*Development of policies based on the three strategies that will help Tokyo maintain its predominance as a MICE tourism destination.

PRIME Tokyo Means...

A Residents	Increasing participation by city residents in tourism, thereby improving the welcome extended to visitors and raising the satisfaction of the tourism experience for both travelers and residents.		
B Economy	Increasing the economic benefits of tourism for residents by focusing on longer-stay visitors, repeat visitors, and the expansion of MICE tourism.		
С	Leveraging the appeal of Tokyo's arts and culture, such as traditional		
performing arts and food to encourage cultural exchange between			
Culture	residents and tourists.		
D	Promoting environmentally conscious tourism with a focus on issues lik		
Environment	reducing the emission of greenhouse gases and protecting biodiversity.		

Policy Objectives (2030)

Residents supportive of domestic tourism	50% or more	
Residents supportive of international tourism	50% or more	
Domestic tourist spending in Tokyo	6 Trillion Yen	
International tourist spending in Tokyo	Over 2.7 Trillion Yen	
Domestic visitors to Tokyo	600 Million	
International visitors to Tokyo	Over 30 Million	
Number of international conferences ranking	Top 3 in the World	
People who enjoy the cultural environment of To	kyo 70%	
Tokyo's greenhouse gas emissions (compared to	Down by 50%	

Roadmap for Reopening Tourism

Split the project period into three phases, and implement policies to restore tourism demand by phase.

Phase 1: Create initiatives to support tourism-related businesses and restore demand

 \checkmark Support initiatives that help prevent the spread of Covid-19 infection and improve management skills of tourism businesses.

 \checkmark Market Tokyo domestically and internationally on an ongoing basis to increase and maintain interest in the city.

 \checkmark Invest in digital tourism, tourism basic infrastructure, and the city's unique tourist attractions.

Phase 2: Attract domestic tourists while adapting to the changing mindset of travelers

 \checkmark Revitalize domestic tourism through domestic travel campaigns and collaborative efforts with other regions in Japan.

 \checkmark Promote staggered sightseeing hours, longer stays, and micro tourism.

 \checkmark Promote the understanding of tourism among Tokyo residents to foster civic pride.

Phase 3: Attract inbound travel as border entry restrictions are relaxed

 \checkmark Develop comprehensive overseas advertisement campaigns to attract inbound visitors.

Policy Development Examples by Phase

	Phase 1	Phase 2	Phase 3		
	Refrain from Nonessential Travel	Ease Domestic Travel Restrictions	Ease Border-Entry Restrictions		
	Enforcement of COVID-19 Precautionary Measures				
Initiative 1 Reopening of the Tourism Industry	Support strengthening of tourism businesses' management capabilities				
	Employ strategic marketing to domestic and international markets to increase interest in Tokyo as a top destination				
	Reopen the Domestic Tourism Industry (Domestic marketing and attraction of visitors through cooperation with other regions in Japan)				
	Create a welcoming environment to ensure all tourists enjoy their visits				
Initiative 2 Adoption of	Use digital technologies to promote tourism				
New Tourism' n Response to Societal	(Promotion of digital marketing, adoption of DX by tourism businesses, etc.) Implement a new style of bourism (micro tourism, avoiding the "Three Cs" of closed spaces, crowder places, close-contact settings, etc.)				
Changes	Improve the customer experience at attractions unique to Tokyo				
Initiative 3	Promote understanding of tourism among residents and foster civic pride				
Promoting Sustainable Tourism	Promote sustainable development of regional tourism organizations				
		Development of tourism content that w tourism revenues	ill boost the number of tourists and total		